

Pharmacist and Engineer specialized in operations management, I have more than 15 years experience in healthcare end-to-end Supply Chain Management (manufacturing site, planning, purchasing, distribution, logistics, sales admin, Global projects) working for pharma and IVD business (Solvay, Abbott healthcare, bioMerieux).



Frédéric Picano

CEO Southern Europe



Education



Extra professional experience

- Pharmacist
- Graduate School of engineering « Mines ST Etienne »

- President of AFIPRAL
- Supply Chain courses in University Lyon III
- Member of education committee of Mines ST Etienne school

Operational Skills

- Operations management
- Organizations transforming (complex & international environment)
- IS projects for supply chain
- Global Program management

Supply Chain Skills

- Demand driven Supply Chain
- Forecasting, Planning : SAP and APO environment, best of breed tools
- Replenishment, stocks & warehouse
- Supply /Service Offer segmentation and building

Management Skills

- Change management
- Project management
- Lean Management
- Animation of participative workshops, seminars / executive committees

Strong industrial Experience



BioMerieux: 2011-2019

- Senior Director Supply Chain Europe/Middle-East/Africa
- Global Supply Chain Program director
- Site Supply Chain and Packaging operations Director

Abbott: 2006-2011

- Site Supply Chain Director

Solvay: 2003-2006

- Manufacturing IS project manager

Supply chain transformation program

- Program director of a full end-to-end supply chain transformation at bioMerieux recognized as best Supply Chain project and best team achievement at **Logipharma 2017**, **finalist ROI de la supply Chain 2016**
- Definition and lead of program governance (5 years, 20+ projects, steered at Executive committee)
- Change management & internal/external communication

Supply Chain operations management – International

- Production Sites, logistic sites and Subsidiaries
- **Manufacturing** and **Packaging** operations
- Customer service and order to cash

IT Global Project Manager

- **SAP implementation** and version change
- MES design, selection and implementation in manufacturing
- Electronic batch record implementation in Pharma
- Implementation of **planning** and replenishment tools